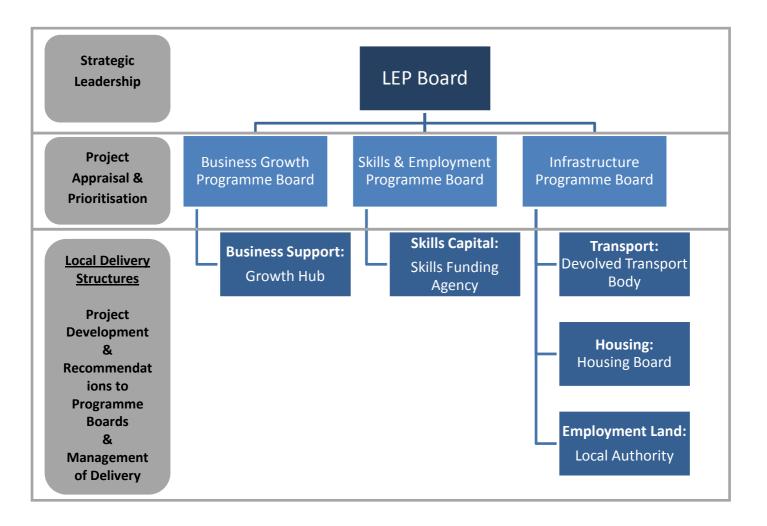
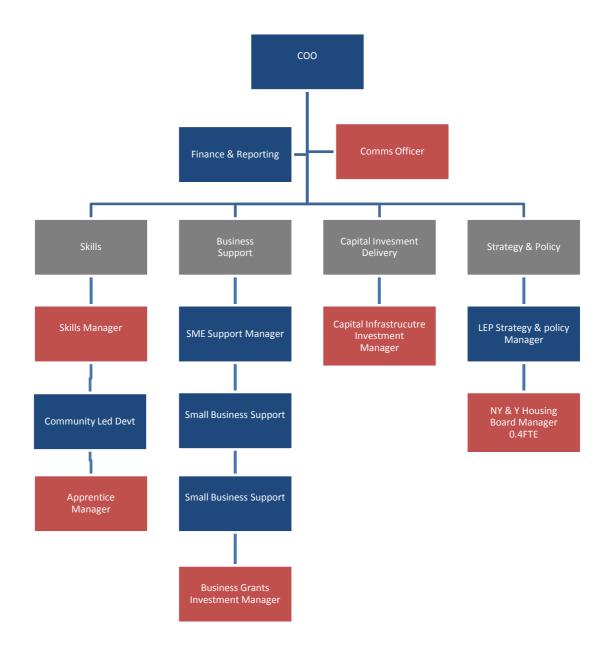
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- This paper sets out a proposal on how the York, North Yorkshire & East Riding LEP could be funded. The two drivers in developing this model are;
 - 1. Ensure delivery of its Strategic Economic Plan,
 - 2. to maximise the investment into the LEP area from the Single Local Growth Fund and other competitive sources.
- 2 To give some context, the governance structure below outlines how the LEP will work with the existing structures which operate across the LEP area.
- 3. To support the LEP Programme Boards a Local Growth Team will be created. The Local Growth Team will consist of the LEP Secretariat and key local delivery partners. This will include Senior Local Authority Economic Development Officers, together with the Managing Officers of established local delivery structures, such as the York and North Yorkshire Housing Board and the Devolved Local Transport Body, where there is experience of managing multi-million pound funding programmes.
- The principle driving this model is to benefit from the existing expertise in the region and to capitalise on the resources currently in place.



The current LEP Secretariat structure is detailed below. The blue boxes are funded by existing Local Authority contributions, the red boxes by external funding sources (Grants etc)



- In addition a short term secondment from Ryedale has been supporting the development of the LEP Strategic Economic Plan.
- If the LEP is to be successful in delivering its Strategic Economic Plan and in maximising the funding it secures into the region, it needs to ensure the Local Growth Team it creates, has the right skills, knowledge and capacity.
- To date NYCC has disproportionately funded the LEP secretariat costs. The role of the LEP has significantly evolved whereby the Strategic Economic Plan will attract far greater financial investment in to all Local Authorities growth plans. Therefore a more equitable allocation of costs is required.

- 9 There are two clear sets of roles required to create an effective Local Growth Team.
 - 1. **Strategic Leads** to operate across the LEP geography, engage with key local partners along with regional and national bodies to identify and secure investment opportunities. They would also take responsibility and be directly accountability to the Programme Boards for delivery of key investments. It is estimated each of these posts would be 0.5 FTE and expertise is required in Transport, Housing, Coastal & Rural/Environmental

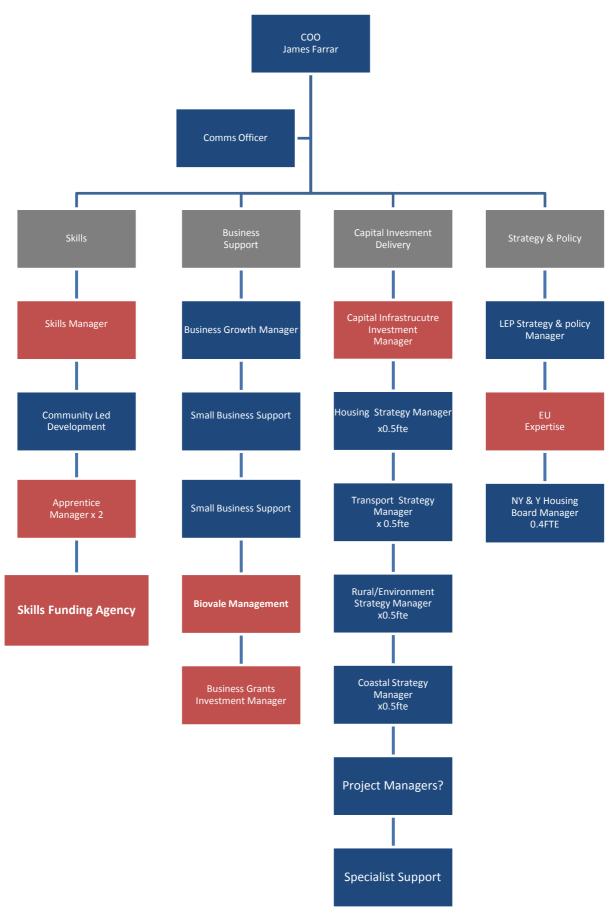
It is proposed that these posts are funded via a cash contribution into the LEP

Project development/delivery capacity. These posts are to ensure that LEP investments are delivered on the ground and that future priority projects are developed in to a high quality, investment ready position to support future bids for funding.

Reflecting different resources and needs within each Local Authority, it is proposed that these contributions are made through a mix of cash contributions, in kind delivery and secondment

- The LEP also has a requirements for additional Business Support and Skills capacity. *All funding* for these posts will be secured from external sources.
- 11 The organisation structure below summarises the proposed Local Growth Team which is required to maximise investment and growth across the LEP area.

Please note: The blue boxes are to be funded by Local Authority contributions, the red boxes are funded by external funding sources (Grants etc) at no cost to Local Authorities.



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Posts & Costs required to deliver the LEP SEP / LEP Capacity Funds (£250k)

Costs	LA Funding	LEP Capacity Funding	LEP Successful Bids	
Existing Posts			2.00	
Chief Operating Officer	329,000			
Senior Managerx2				
(1xSME & 1xStrategy Manager)				
Enterprise Partnership Officersx3				
Research Officer				
New Posts				
Housing Strategy Manager	Est. 127,000 4X0.5 FTE			
Coastal Strategy Manager	Manager Posts @			
Transport Strategy Manager	£50k+on costs			
Environment/Rural Strategy Manager				
Funded Via LEP Capacity Funds				
Comms Officer		105,000		
Skills Manager				
NY & Y Housing Board Manager 0.4fte				
Funded via successful LEP Bids/EU				
Funding				
Regional Growth Fund Manager			180,000	
Growing Places Infrastructure Manager				
Apprentice Managersx2				
Non Staff Costs				
Premises		30,000		
Travel, Stationery, etc	30,000			
Total Costs to be funded through cash contributions	£473,000			
ADDITIONAL CAPACITY which would	170,000	145,000		
deliver increased regional efficiency and	,	,		
cost savings	To be determined at			
_	Local Authority level			
Potential activity could include:	funded through a mix			
Project delivery	of cash, in kind,			
Feasibility work	secondment			
Future business cases				
Project development				
Transport support				
Consultation				
Masterplanning				
Total Budget	643,000	250,000	180,000	
Current LA Cash Contributions	NYCC £314,000 (82%)			
Total £389k		Other LA £75,000 (18%)		
	These costs exlude Accountable Body, finance, legal			
	and admin support provided to the LEP secretariat			
	at no cost by NYCC.			

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York, North Yorkshire & East Riding LEP Funding Proposal

Proposed Cash Contributions Total requirements £486k

If the full cost of the LEP (£486,000) was split in accordance with the LEP voting rights, the contribution would be £20,250 per vote.

NYCC £141,750

East Riding £121,500

City of York £81,000

Districts £20,250 each

Proposed allocation

City of York and East Riding get 50% reduction based on their transport being 100% in another LEP

City of York - £40,500

East Riding - £60,750

NYCC - £243,000

7x Districts - £20,250

Key Points:

- The LEP would not retain any of the funding for the new posts required. This is about
 - 1. Better utilisation of expertise within Local Authorities; and
 - 2. Ensuring those Local Authorities whose employees take a regional role are compensated; and
 - 3. Developing a future pipeline of good quality investments and ensuring successful delivery of existing approvals.
- The aim is to utilise our best talent on a regional basis, allowing all Local Authorities to benefit from the expertise and creating better quality investment project moving forward.
- It assumes government will continue with their existing strategy of backing projects which are 'Shovel Ready' and high quality.
- Project development is therefore done at risk and we need to maximise the quality of proposals and the potential for investment.
- The LEP Governance proposes to utilise the existing governance structures to manage delivery (Housing Board, Devolved Local Transport Body etc), this provides support to those structures to ensure they have the capacity to deliver the investments.